This annual meeting of CIB Commission W117 on Performance Measurement in Construction was held in association with the Best Value Conference. Together they attracted over 260 participants from 28 different US states and 5 different countries.

Moving Forwards

The conference heard from 15 speakers collectively supporting the following assertions:

- The client’s delivery system, and not the lack of technical expertise, is the major problem facing delivery/supply chains.
- The best value PIPS model is a vendor centred model, as well as a buyer model to deliver services. An optimal buyer best value model is where the vendors are using the best value model as their operating model.
- Performance information should be documented and used by vendors to show dominant performance in best value deliveries. The performance information should not be the responsibility of client organizations. This ensures that a paradigm shift will occur from the buyers attempting to minimize risk through management, decision-making, direction and control, to the alignment of expertise. This point was driven home by many of the practitioners on the leading edge tests, who observed client representatives and vendors using best value PIPS as just another way to procure or get a job, and then reverting to their management, direction and control methodology.
- The pre-award period is the most important phase of the best value PIPS process. Without a productive and efficient pre-award period, the weekly risk report (WRR) and the risk management plan (RMP) will not be effective.

International Case Studies

An interesting series of reports on the Performance Information Procurement System (PIPS) system as applied around the world, and on other aspects of procurement and delivery, were delivered by a range of different organizations applying PIPS in various applications.

Next Annual Conference

The next meeting of CIB W117 and the Best Value Conference will be in Tempe, Arizona on 13-17 February 2012.

Full Conference Report

The full report on the Conference can be downloaded here.

Additional Information

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You can find more information on the activities of CIB W117 in the CIB online Database “Commissions”: see here. In the shown search engine type “W117” in the field “Commission number” and press “Find records”.